

Positioned for the Future

SPECIAL SUPPLEMENT

**CIVIL
AIR
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Civil Air Patrol
United States Air Force Auxiliary

"I, FOR ONE, SEE A VERY BRIGHT FUTURE," AIR FORCE INSPECTOR GENERAL LT. GEN. NICHOLAS B. KEHOE TOLD ATTENDEES AT THE CLOSING BANQUET FOR CIVIL AIR PATROL'S NATIONAL BOARD AND ANNUAL CONFERENCE, AUG. 17-19, AT THE MARRIOTT RIVERCENTER HOTEL IN SAN ANTONIO.

In his address to National Board members, Lt. Gen. Kehoe discussed increased support and greater involvement from across the Air Force in aerospace education and cadet programs, which nurture leadership development and core values, and a love of aviation. He also spoke of more mentors, better facilities, unit sponsors, and direct involvement by the Air Force in wing missions, exercises, and community events.



"They are all within the realm of possibility," Lt. Gen. Nicholas B. Kehoe said. "Imagine the availability and application of more modern, high-technology capabilities and a closer, more effective working relationship with Air Force command, control and coordination facilities that will enhance the emergency services and drug eradication missions you perform for our nation."

Lt. Gen. Kehoe's address to attendees at the National Board and Annual Convention briefly sums up the progress Civil Air Patrol has made over the past year.

Cooperative Agreement and Statement of Work

On July 12, the signing of a new cooperative agreement with the U.S. Air Force heralded a new and exciting era for CAP. The Cooperative Agreement and associated Statement of Work establishes a more concise operating structure to better serve CAP's Air Force partners and the American taxpayers. Outlined within the Statement of Work is more complete support for CAP's three primary mission areas: cadet programs, aerospace education, and emergency services.

Accounting & Logistics

The provisions outlining accounting procedures in the Statement of Work require CAP to comply with OMB circulars. To this end, CAP restructured its Financial Management Directorate and established a new Logistics Directorate at its National Headquarters.

The transition from Air Force to CAP management of the logistics management function—initiated five years ago—was completed on October 1. CAP corporation is now responsible for all logistical decisions, including contracting, aircraft maintenance, supply and transportation. Under the new agreements, the Air Force will provide assistance, oversight and liaison to logistics just as it has in the past to our other federally funded activities. Directing these efforts is retired Air Force Col. Mike Button, who recently joined the CAP team at headquarters. Col. Button brings a long and distinguished career in logistics leadership and management. The new CAP Logistics Directorate is staffed with 10 highly experienced and professional members.

IG Training

In June, 67 CAP members attended the first CAP Inspector General College at Kirtland Air Force Base, New Mexico. The creation of

this college and associated restructuring of the Inspector General function ensures CAP inspections and investigations will be conducted professionally and in accordance with CAP rules and regulations. This guarantees objectivity and separation from command structures that may create conflicts of interest or inaccurate perceptions.

Board of Governors

Legislation outlined in the Defense Authorization Act created an 11-member CAP Board of Governors. The board will be comprised of four CAP members, four Air Force members and three members appointed jointly by the CAP national commander and the Secretary of the Air Force. The appointed members will be selected from a federal agency, industry and academia.

Core Values

The publication of CAP's core values in July documents the inherent positioning to prepare members—individually and collectively—to ensure CAP remains an organization dedicated to what is right and true. Our core values—integrity, volunteer service, excellence and respect—serve as the ethical framework for our service to this great nation. These values must be the moral compass for all paid staff and volunteer members. These values should now be incorporated into all unit activities at every level.

Aircraft Maintenance

In response to a DOD/IG exit interview, CAP National Headquar-

ters directed mandatory inspections of its fleet of 530 aircraft. The interview, presaging a report that was released in September, suggested some CAP aircraft were not in compliance with CAP regulations—regulations more stringent than Federal Aviation Administration regulations.

Although only a small percentage of CAP's fleet was affected, the national commander took immediate steps to correct deficient reports. Despite some incomplete aircraft records, CAP maintained an admirable safety record.

Where Imagination Takes Flight

Efforts to expand public awareness of CAP took a significant step forward in July. The National Headquarters Public Affairs Directorate launched a yearlong national billboard-advertising program. The program emphasis is a new theme, "Where Imagination Takes Flight!" When completed in 2001, 614 billboards will be sharing the CAP message in 27 states. The gratuitous advertising was donated by Shreveport, Louisiana-based, Lamar Advertising. Also in 2001, unique CAP dioramas will carry CAP's message to metropolitan Washington travelers in two prominent subway stations.

Diamond Anniversary

On Dec. 1, 2001, CAP will mark its 60th year of humanitarian service. Already plans are drafted to celebrate this special milestone in CAP's history. While CAP is indeed positioning for the future, it is inevitable that other challenges will arise. Through cooperative efforts and teamwork, CAP volunteers have the ability to master every challenge. They take pride in serving their communities, states and nation.

As this organization begins its 60th year, the CAP Diamond Anniversary, it is now moving not only in the right direction but also building programs that are rewarding and enjoyable.

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